# Pearson LCCI Certificate in Cost and Management Accounting (VRQ) Level 3 Friday 9 December 2016 Time: 3 hours Complete the details below in block capitals. Candidate name Centre Code Candidate ID Number Candidate ID Number Total Marks

### **Instructions**

- Use **black** ink or ball-point pen
  - pencil can only be used for graphs, charts, diagrams, etc.
- **Fill in the boxes** at the top of this page with your name, candidate number, centre code and your candidate ID number.
- Answer all questions.
- Answer the questions in the spaces provided
  - there may be more space than you need.
- Answers should be given to an appropriate degree of accuracy.

### Information

- The total mark for this paper is 100.
- The marks for **each** question are shown in brackets
  - use this as a guide as to how much time to spend on each question.
- Calculators may be used.

### **Advice**

- Read each question carefully before you start to answer it.
- Try to answer every question.
- You are advised to show your workings.
- Check your answers if you have time at the end.

P 5 1 6 7 3 A 0 2 4

Turn over ▶



# Answer ALL questions. Write your answers in the spaces provided.

1 Powell and Sons manufactures a single product.

The following budgeted information has been prepared (per unit) for the next period:

\$

Selling price	106.00
Direct materials	23.50
Direct labour	38.00
Variable overheads	14.50

Sales and production are planned to be 7 000 units and fixed overheads \$102 500 for the period.

- (a) Calculate the budgeted:
  - (i) break-even point in sales units and sales revenue

(3)

(ii)	margin	of safety	as a	percentage	of sales
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(2)

(	iii)	profit.	if sales	and	production	are 7	000	units.
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(2)

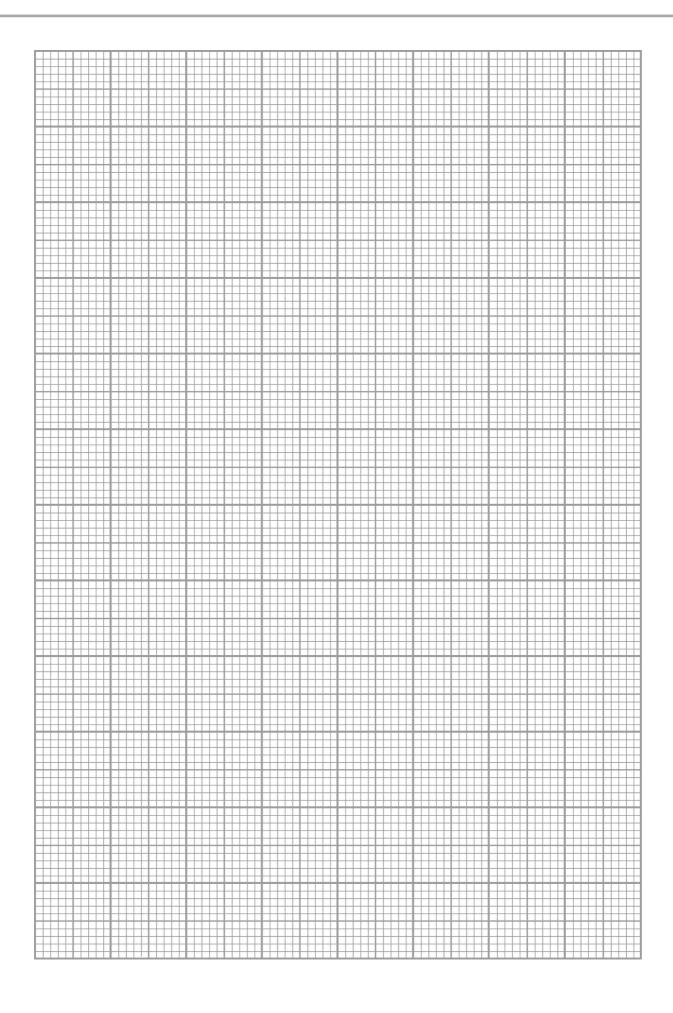


The company is considering installing new machinery, which would reduce the direct labour costs by 25% and increase total fixed overheads by 30%. All other costs per unit and the selling price would remain unchanged. (b) Calculate, based on the installation of the new machinery, the expected: (i) break-even point in sales units and sales revenue (3)(ii) margin of safety as a percentage of sales (2)(iii) profit, if sales and production are 7 000 units. (2)(c) Using your calculations in parts (a) and (b), plot **both** of the above options on **the** 

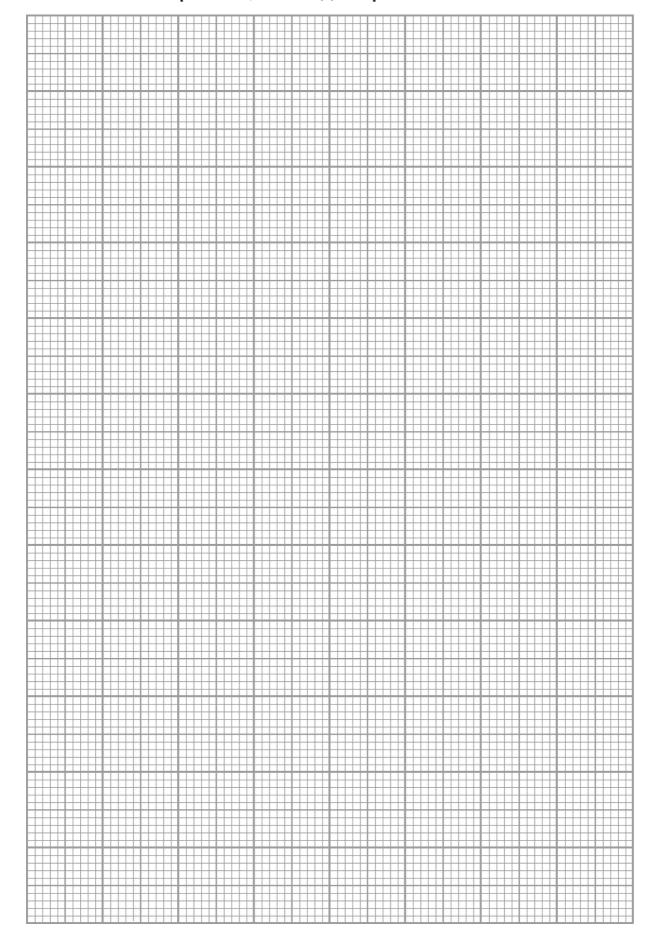
- same profit/volume chart (on the graph paper provided on the following page), clearly labelling the:
  - (i) break-even points (in units) for both options
  - (ii) fixed costs (in \$ value) for both options
  - (iii) potential profit for each option (in \$ value) at 7 000 units.

(6)





# Additional answer space for Question 1(c) if required.



(d) Evaluate the proposed introduction of new machinery and include a recommendation as to whether or not the company should proceed with the installation.		
the installation.	(4)	
(Total for Question 1 =	= 24 marks)	



2 The Maloney Company operates an integrated accounting system.

The following information is available for period 8:

Opening inventory:

\$

Raw materials 61 800 Work-in-progress 36 390 Finished goods 45 960

During period 8, the following transactions took place:

	\$
Purchases of raw materials	183 900
Production overheads absorbed	43 250
Direct wages incurred	37 365
Materials written off	1 875
Indirect production expenses incurred	6 450
Indirect wages and salaries incurred	13 850
Indirect materials issued to production overheads	9 750
Depreciation on production machinery	12 780

Closing inventory:

\$

Raw materials 108 645 Work-in-progress 9 935 Finished goods 18 960

- (a) Prepare the following accounts for period 8:
  - (i) Raw materials

(3)

Details	\$ Details	\$



(ii)	Work-in	n-progress
(/		

(3)

Details	\$ Details	\$

# (iii) Finished goods

(2)

Details	\$ Details	\$

# (iv) Production overheads

(4)

Details	\$ Details	\$



(Total for Question 2 = 14 mai	rks)
(b) Explain the term <b>integrated accounting system</b> .	(2)



(1)

3 Hernandez Aluko Ltd manufactures a single product.

The following standard costs apply:		\$/unit
Direct materials Direct labour Fixed overheads Total standard production cost	5 kg at \$4 per kg 4 hours at \$6 per hour 4 direct labour hours at \$5.50 per hour	20.00 24.00 <u>22.00</u> <u>66.00</u>

For October, production and sales were budgeted at 10 000 units.

The actual data for October is as follows:

- Production and sales 10 600 units
- Direct materials purchased and used 55 000 kg costing \$209 000
- Direct labour 41 340 hours costing \$256 308
- Fixed production overheads \$224 470
- (a) Calculate the following variances for October:

(i) total direct materi	(i)	total	direct	mate	ria
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(ii) direct material price	(2)
(iii) direct material usage	(2)



(iv) total direct labour	(1)
(v) direct labour rate	(2)
(vi) direct labour efficiency	
(vi) direct labour efficiency	(2)
(vii) fixed overhead expenditure	
	(2)



(viii) fixed overhead volume.	(2)
(b) Explain the following terms:	
(i) standard cost	(2)
(ii) standard hour.	(2)
(c) Explain <b>one</b> reason why the investigation of va costing system.	riances is important in a standard (2)
	(Total for Question 3 = 20 marks)

4	The following information has been extracted from the financial accounts of Benajuin
	Ltd for Year 14:

Statement of profit or loss	\$000
Revenue	4 275
Cost of sales	2 565
Current assets	\$000

<b>Current assets</b>	\$000
Inventory	455
Trade receivables	630
Cash at bank	45

<b>Current liabilities</b>	\$000
Trade payables	475

All revenue and goods purchased were on credit.

The company made a gross profit margin of 40%.

Assume that 1 year = 365 days.

(a)	Calculate the working	capital cycle	(rounded to	whole days) for Year 14.
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(4)

The company is considering whether to allow extended credit facilities to its customers for Year 15. It is estimated that increasing the collection period for trade receivables by 24 days will result in a 15% increase in revenue and a 15% increase in the cost of sales. However, the value of inventory will have to be increased by 20% to cope with the new demand. In order to finance the increase in inventory and trade receivables, the company will need to increase the payment period of its trade payables by 12 days. (b) Calculate the expected change in the working capital cycle, in days, for Year 15 (workings to be rounded to whole days). (4)

16

to be rounded to the near	le receivables and trade paya est \$000).		/=:
			(6)
Explain what is meant by important to the compan	the term <b>working capital m</b> y.	<b>anagement</b> and why this	(6)
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**5** Elmohamady Ltd makes three products.

The budgeted details for these three products for period 10 are as follows:

Production units	Product One 4 000	Product Two 3 200	Product Three 2 400
Per unit: Direct material X at \$7.50 per kg	5 kg	9 kg	6 kg
Direct material Y at \$15 per kg	4 kg	2 kg	9 kg
Direct labour hours at \$7.50 per hour	5 hours	4 hours	3 hours
Machine hours	1.5 hours	3 hours	2 hours

The following production costs (to two decimal places) for **one unit** of **each product** have already been calculated, using absorption costing:

	Product One \$/unit	Product Two \$/unit	Product Three \$/unit
Direct material X	37.50	67.50	45.00
Direct material Y	60.00	30.00	135.00
Direct labour	37.50	30.00	22.50
Production overheads	_ 53.50	42.80	32.10
Production cost	188.50	170.30	234.60

The company is now considering using activity based costing (ABC) to calculate the production costs of each product.

The following gives a breakdown of the production overhead costs for period 10:

Activities	Costs (\$)	<b>Cost Drivers</b>
Material X handling	75 840	Quantity of material X used
Material Y handling	63 800	Quantity of material Y used
Set up	115 200	Number of production runs
Machining	102 000	Number of machine hours
Packaging	71 160	Number of orders

Additional information for period 10:

	<b>Product One</b>	<b>Product Two</b>	<b>Product Three</b>
Number of production runs	160	120	120
Number of orders	100	75	60



<b>product</b> using activity		(16)





costing (ABC) instead of absorption costing.	(6)
(Total for Question 5 = 2	22 marks)

**TOTAL FOR PAPER = 100 MARKS** 





